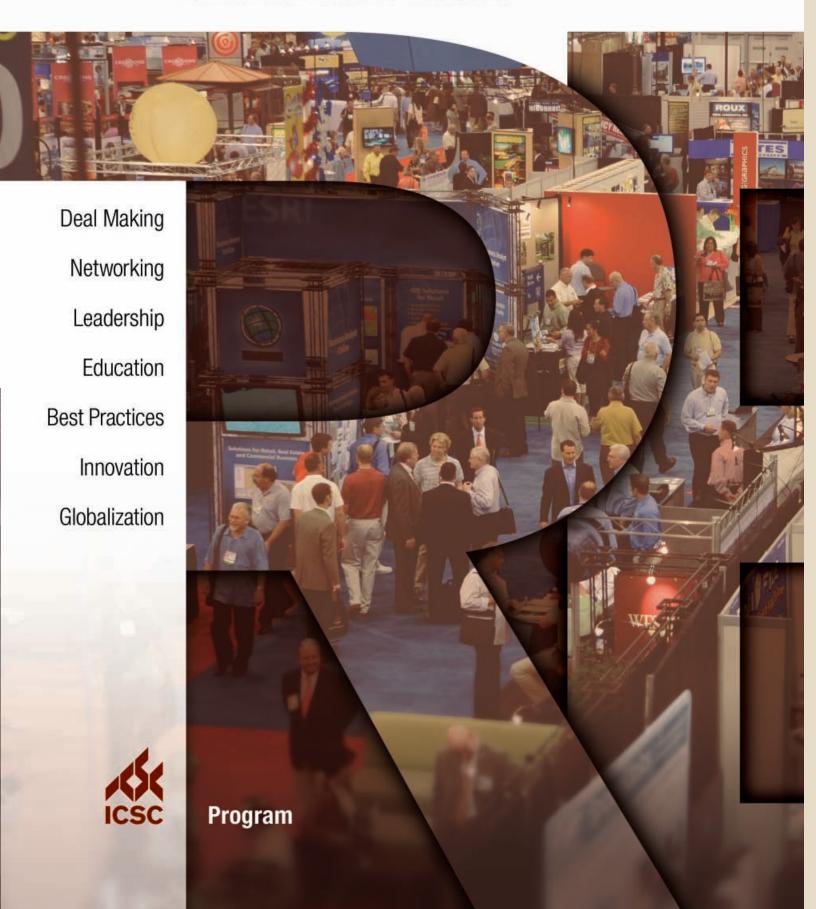


May 19-22, 2013 Las Vegas Convention Center Las Vegas, NV







May 19-22, 2013 Las Vegas Convention Center Las Vegas, NV

The retail landscape may have changed but not to worry. RECon 2013 will give you the tools to navigate it. RECon is the world's largest retail real estate exhibition and conference and is the must attend industry event for shopping center executives, retailers, financial companies, economic development professionals, public officials and product and service providers.

If you're in the shopping center industry, you can't afford not to attend RECon. Are you an owner/developer looking to lease space in an existing or new shopping center? Then RECon will provide you with the opportunity to meet more retailers and brokers in four days than you could do all year on your own. If you're a product and service provider to the shopping center industry, RECon provides you with numerous opportunities to promote your brand to over 30,000 industry professionals. Looking to expand your industry knowledge? Then RECon's educational sessions will present you with a wide array of topics that are guaranteed to address key issues and offer you time-tested solutions that you can take home and immediately put to work for your business.

When over 30,000 of the best and brightest in the industry come together, the opportunities are limitless.



www.icscrecon.org

A preview of RECon 2013 exhibitors & attendees.* Visit www.icscrecon.org for the most up-to-date information.

RETAILER **EXHIBITORS & ATTENDEES**

7-Eleven, Inc. 99¢ Only Stores A & E Stores Inc.

Aaron, Inc.

Abercrombie & Fitch

Academy Sports + Outdoors

Ace Hardware Corporation

Agile Pursuits Franchising, Inc.

Ahold USA

Alamo Drafthouse Cinemas

Aldi Inc. AM Retail Group, Inc.

American Eagle Outfitters

American Multi-Cinema (AMC

Realty, Inc.)

Apple American Group LLC

Arby's Restaurant Group

Arhaus Furniture

Ashland/Valvoline

Aspen Dental

AT&T - Authorized Retailer -

Prime Communications

AT&T Mobility

Au Bon Pain

Auntie Anne's Inc.

Austin & Associates

AutoZone, Inc

Bass Pro Shops

Bed Bath & Beyond Inc.

Belk. Inc.

Ben Bridge Jeweler, Inc.

Beverages & More!

Biaggi's Ristorante Italiano

Big 5 Sporting Goods

BJ's Restaurant & Brewhouse The Body Shop

Bojangles' Restaurants

Bravo/Brio Restaurant Group

The Briad Group/Cups Frozen Yogurt

Bridgestone Retail Operations, LLC

Brinker International

Brooks Brothers Group, Inc.

Brown Shoe Company

Brunswick Bowling and Billiards

Buckle

Buffalo Wild Wings, Inc.

Burger King Corporation

Burlington Coat Factory Cabela's Ventures, Inc.

Calendar Holdings LLC

Carlson Restaurants

Carlson Rezidor Hotel Group

Carmax Inc.

Cash America International Cash Store/Cottonwood

Casual Male Retail Group, Inc.

The Cato Corporation

Cato Fashions

CFC Entertainment

Charming Charlie, Inc.

Charming Shoppes, Inc.

Chase Cheddar's Casual Cafes

Chick-fil-A, Inc.

Chico's FAS, Inc.

Children of America

The Children's Place

Chinotle Mexican Grill

Choice Hotels International, Inc.

Christian Brothers Automotive

CICI Enterprises, LP

Cinemark Corp.

CKE Restaurants Inc.

The Clark Companies NA

Cobb Theatres III, LLC

Collective Brands, Inc. Conn Appliances Inc.

Consolidated Restaurant

Operations, Inc.

Cooper's Hawk Winery &

Corner Bakery Cafe

Cracker Barrel Old Country

Store Inc.

Crate & Barrel

Crest Foods, Inc. dba Nestle Toll

House Café By Chip

CVS/Pharmacy Dallimore & Co.

Darden

Del Taco 11 C

Denny's Inc.

Destination Maternity Corporation

Dexter Laundry, Inc.

Dick Allan & Associates

Dick's Sporting Goods Dillard's, Inc.

Dollar General Corporation

Dollar Tree Stores, Inc.

Dots, LLC

Dress Barn DSW Inc.

DTLR, Inc.

Duckwall-Alco Stores, Inc.

Dunham's Athleisure Corporation

Dunkin' Brands Inc. Einstein Noah Restaurant

Group, Inc.

Equinox Fitness Clubs The Estee Lauder Companies

Eyemart Express

Fabco Enterprises Inc.

Factory Connection, LLC Family Dollar Stores Inc.

Famous Brands International

Famous Dave's of America

Famous Footwear

Famous Wok Inc.

Fantastic Sams Hair Salons

Fazoli's Restaurants

FedEx Office and Print Services,

Ferragamo USA, Inc.

The Finish Line Inc.

Firehouse Restaurant Group, Inc.

Fitness International, LLC

Five Guys

Focus Brands

Foot Locker Inc.

Foremark 1td

The Fresh Market, Inc.

GameStop, Inc.

Gap Inc.

General Nutrition Corporation

Genghis Grill Franchise Concepts. LP

Gentle Dental

Gold Toe Stores Inc.

Golden Corral Corporation

Goodwill of Central Arizona

Gosh Enterprises Inc.

Great American Cookies

Great Clips Inc. Great Wraps, Inc.

Grocery Outlet Inc.

Group USA Inc./Camille La Vie

The Gymboree Corporation

Half Price Books

Hallmark Cards

Halloween Express, LLC

Hamburg Place Hanesbrands, Inc.

HDOS Enterprises dba Hot Dog

on a Stick **HEB Grocery Company**

Helzberg Diamonds Hibbett Sporting Goods, Inc.

Hilton Worldwide, Inc. Hobby Lobby Stores, Inc. **Holiday Companies**

The Home Depot Inc.

Hudson's Bay Company Hungry Howie's Inc.

Ignite Restaurant Group

IJM Enterprises

Inland Companies

In-N-Out Burger Innovative FOTO

International Business & Technology Journal

International Dairy Queen, Inc.

J. Crew

Jack In The Box Jamba Juice Company

James Avery Craftsman

Java Detour

JC Penney

Jenny Craig, Inc. Jersey Mike's Franchise

Systems Jewelry Repair Enterprises Inc.

Jimmy John's Gourmet

Sandwiches

Jo-Ann Stores, Inc. Jockey International

Johnny Rockets The Joint

Justice

JoS. A. Bank Clothiers, Inc.

The Kitchen Collection

Knowledge Universe - U.S.

Kohl's Department Stores, Inc.

Kona Grill

The Kroger Co.

Kwik Trip

L Tran Enterprises

LA Fitness

Landry's Restaurants Inc.

The Learning Experience

Levi Strauss & Co. Lilly Pulitzer

Limited Brands

Little Caesar Enterprises. Inc. Logans Roadhouse Restaurants

Lowe's Companies Inc. Luby's Fuddruckers Restaurants

Lucky Brand Lululemon Athletica Inc.

Macy's, Inc. Maidenform

Marcus Corporation Mattress Firm

Maurices Incorporated McDonald's Corporation McDonald's, USA, LLC

The Men's Wearhouse

Melrose Menchie's Group, Inc. Michaels Stores Inc. Miller's Ale House

Modell's Sporting Goods

National Amusements, Inc.

National Stores Inc. Nautica

Nebraska Furniture Mart

New York & Company

Nickels And Dimes Inc.

Nike, Inc.

NYS Collection Office Depot

Orvis OSI Restaurant Partners. Inc.

Panda Restaurant Group, Inc.

Pandora

Panera Bread Papa Murphy's International

Papyrus

The Paradies Shops Party City Retail Group

Payless ShoeSource, Inc.

The Pep Boys Performance Bicycle Shops

Pet Supermarket, Inc.

Pet Supplies Plus Pet Valu Canada, Inc.

Petco Inc

PetSmart, Inc.

PF Chang's/Pei Wei Pier 1 Imports

Popeyes Louisiana Kitchen

Potbelly Sandwich Works Pret A Manger

Primrose Schools

Publix Super Markets, Inc.

Qdoba Restaurant Corporation

QuikTrip Corporation Quiznos

Rack Room Shoes, Inc. Ralphs Grocery Company

Red Wing Shoe Company, Inc.

Regis Corporation

Rent-A-Center Retrofitness LLC

Rita's Franchise Company Rite Aid Corporation

Rooms To Go, Inc. rue 21 Safeway Inc.

Safilo Group

Sally Beauty Holdings, Inc. Salvation Army Samuels Jewelers

Save-A-Lot Food Stores

Sear's Holdings Corporation

Select Comfort Retail Corporation

See's Candies Inc.

Sephora USA, Inc. Shoe Carnival, Inc.

Shoe Show, Inc.

Simply Fashion Stores, Ltd.

Smart & Final Stores

Corporation Sonic Industries

Speed Queen

Spirit Halloween Superstores

Sport Chalet Inc. Sport Clips, Inc.

Sprouts Farmers Market Stage Stores, Inc.

Staples, Inc. Starbucks Coffee Company

Starwood Hotels & Resorts

Steak N Shake Sterling Jewelers Inc.

Street Talk

Subway Real Estate Corp. Sullivan Tire Co. Inc.

SuperValu Inc. Swarovski Retail Ventures

The Swatch Group (U.S.), Inc.

Taco Cabana Inc.

The Talbots Inc.

Target Corporation Teavana

Tim Hortons

The TJX Companies. Inc.

Tommy Hilfiger

Total Wine & More Total Woman Gym & Day Spa

Toys R Us. Inc.

Tractor Supply Company

Trans World Entertainment Corp. Tricked Out Accessories

True Religion Brand Jeans

Tuesday Morning Inc. Tumi. Inc.

U.S. Cellular

ULTA Beauty The UPS Store

Verizon Wireless Retailer, Cellular Sales

Verizon Wireless

Visionworks of America, Inc. The Vitamin Shoppe

Von Maur, Inc. The Vons Companies, Inc.

Wakefern Food Corporation Walgreens Co.

Walmart Stores, Inc. The Walt Disney Company

*AS OF 1/11/13

Wave Loch, LLC
Wawa Inc.
The Wendy's Company
Which Wich
Williams-Sonoma Inc.
WinCo Foods, Inc.
Wyndham Hotel
Yogurtland Franchising Inc.
Yum! Brands, Inc.
Zale Corporation
The Zall Company
Zoes Kitchen, USA

LEASING MALL EXHIBITORS

A&G Realty Partners, LLC

A10 Capital, LLC

Zumiez, Inc.

Abbell Associates
Acadia Realty Trust
The Ackman-Ziff Real Estate
Group
Active International, Inc.
Agree Realty Corporation
AIRMALL USA, Inc.
Alberta Development Partners,
LLC
Altus Group
AmREIT
Anding Realty
Amsource Development Inc.

ARC Properties, Inc.
Aries Capital, LLC
Arizona Partners
Armstrong Development
Properties, Inc.

Army & Air Force Exchange Service

Aronov Realty Management
Ashkenazy Acquisition Corp.

Ashley Company
Associated Bank

ATCO Properties/Balboa Retail Partners

Athena Property Management Athens EDC/Mexia EDC

Auction.com
Avison Young
AWE Talisman
B.C. Wood Properties
Baltimore Development Corp.
Basser-Kaufman

Bayer Properties, LLC
Beck Property Company, Inc.
The Bellevue Collection

Benbrooke Realty Investment Company

Benderson Development Company, LLC

Bennett Williams Realty, Inc.

Berkadia

Best Western International Birchwood Resultants, LLC Boos Development Group Inc.

The Boulder Group

Boxer Retail
Breslin Realty Development Corp.

Bright Realty Brixmor

The Broadbent Company
Brookfield Properties Ltd.
The Brookhill Group

Bucksbaum Retail Properties, LLC

Butler Enterprises
BVT Equity Holdings, Inc.
C.J. Segerstrom & Sons
The Cafaro Company
California Financial Corp.
Cameron Group LLC
Capital Pacific
Capview Partners LLC
Carlyle Development Group

Carpionato Group
Caruso Affiliated
Casandra Properties Inc.

Cassidy Turley Casto

CBL & Associates Properties, Inc.

CCIM Institute
Cedar Realty Trust
The Cedarwood Companies
Centennial American Properties,

CenterCal Properties, LLC
Century 21 Real Estate, LLC
Chainlinks Potal Advisors Inc.

ChainLinks Retail Advisors, Inc.
Charles Company
Chase Properties Ltd.
Choose DuPage
CIM Group, Inc.
City of Auburn
City of Broussard
City of Casa Grande
The City of Center Point
City of Chino

City of Conroe
City of Costa Mesa
City of Crown Point
City of DeKalb
City of Doral
City of Fontana
City of Forney
City of Grapevine

City of Forney
City of Grapevine
City of Hesperia
City of Jeffersonville
City of Kaufman EDC
City of Kingman
City of La Vista
City of Laguna Hills
City of Liberty/City of Fulshear
City of Lynwood

City of McAllen
City of McHenry
City of Murrieta
City of Orlando

City of Pittsburgh

City of Orange Redevelopment Agency City of Richland City of Sacramento

Clarksville – Montgomery County Economic Development Council CNL Commercial Real Estate

Coast Realty Associates
Cocca Development, Ltd.

Codding Enterprises
Coldwell Banker Commercial
Affiliates, Inc.

Cole Real Estate Investments Collett & Associates, LLC

Colliers International
Colonial Properties Trust
Combined Properties Inc.
ComVest Properties, LLC
Constructora Planigrupo, S. A.

Continental Properties Co., Inc. Continental Real Estate Companies/CREC

Continental Retail Development Copaken Brooks, LLC. COR Development Company

The Cordish Companies
Cornerstone Capital Corporation
Council of International
Restaurant Real Estate Brokers

County of San Bernardino
Courtelis Company

Cousins Properties Incorporated Covington Realty Partners Craig Realty Group

CREW Network Crosbie Real Estate Group, LLC Crossman & Company Crosspoint Realty Services Inc.

Crown Castle International Crown Retail Services

CTL Capital
Cullinan Properties LTD
Cushman and Wakefield, Inc.
CWCapital Asset Management
David Cronheim Mortgage Corp.

DDR Corp.

De Rito Partners, Inc.

DeBartolo Property Group, LLC

Decron Properties Corporation

Defease with Ease

DePaul University

The DESCO Group

Design International

Developers of Outlet Centers &
Retailers (DOC&R)

Developers Realty
Development Design Group Inc.
DFW Marketing Team

Dial Companies
The DiMarco Group LLC
DJM Capital Partners, Inc.

DJM Realty DKMallon

DLC Management Corporation
Dodge City/Ford County
Development
Donahue Schriber

Downtown Surrey BIA

East Montgomery County Improvement District Eastern Retail Properties Eastern Union Funding

ECHO Real Estate Services Company

Eclipse Development Group Economic Development Corporation of Utah

EDGE Realty Partners

EDENS

Edgewood Properties ElectriCities of N.C., Inc. Embree Asset Group Inc. Endeavor Real Estate Group Endura Advisory Group

Equity Inc. Equity One, Inc. Ershig Properties Inc. Evergreen

Envoy Net Lease Partners

Excel Trust
Excess Space Retail Services, Inc.
EXP Realty Advisors/Katz
Properties

EZCORP, Inc.
Fairmount Properties
Faison and Associates
Faris Lee Investments

The Feil Organization
The Ferber Company, Inc.
The Festival Companies
FFO Real Estate Advisors

Federal Realty Investment Trust

Fidelis Realty Partners
First Allied Corporation
First Interstate Properties Ltd.
First Western Properties Chicago

First Western Properties, Inc.
Flocke & Avoyer Commercial
Real Estate
Forbes Company

Forest City Enterprises
Fortus Property Group
Four Springs Capital, LLC
Foursquare Properties Inc.

Foursquare Properties, Inc. Franklin Street G.J. Grewe, Inc. GA Keen Realty Advisors

Gator Investments
GBT Realty Corporation

GDC/RE

GE Capital, Franchise Finance Geenen DeKock Properties General Growth Properties, Inc. Gibraltar Management Co., Inc. GK Development Inc.

Glimcher

Global Financial Trust, LTD Goldberg Properties, Inc. Goodale and Barbieri Company Goodman Real Estate Services Group LLC Goodman Realty Group
Graco Real Estate Development,
Inc.

Graham Corporation Grand Bazaar Group Grant County EDC

Greater Killeen Chamber of Commerce

Greenberg Gibbons/WRIT Gumberg Asset Management

Corp.
Hadler Realty Co.

Halpern Enterprises, Inc.
The Harlem Irving Companies, Inc.

Hawkins Companies
Hekemian and Co., Inc.

Hendon Properties, LLC
Hendricks Commercial Properties,

LLC

Highwoods Properties
Hilco Fixed Asset Recovery
Hilco Real Estate LLC
Hill Partners, Inc.

HKS Management, LLC
Hogan Real Estate

Horizon Group Properties, Inc.

Horne Properties, Inc.

Howard Group

Howard Hughes Corporation
Hull Storey Gibson Companies,

Hurst Euless Bedford Economic Development Foundation

Hutensky Capital Partners
The Hutton Company
Icon International
IDS Real Estate Group

The Inland Real Estate Group of Companies, Inc.

InSite Real Estate, LLC
Intercontinental Hotels Group

International Property Developers North America

Irvine Company Ivanhoé Cambridge Inc. IVG Real Estate

J. Herzog and Sons, Inc. Jacobs Enterprises, Inc. Jamestown

JBG Rosenfeld Retail Properties JDI Realty, LLC

Jeffrey R. Anderson Real Estate,

Jim Wilson and Associates, LLC. Joint Economic & Community Development Board of Wilson County, TN

Jones Lang LaSalle
Jordon Perlmutter & Co.
Kabat Real Estate Solutions
Kahn Development Company
Katz & Associates Corp.

Katz & Associates Corp. Kennedy Funding KeyBank Real Estate Capital KeyPoint Partners, LLC KGI Properties

KGI Properties Kidder Mathews Kiemle and Hagood Company Kimco Realty Corporation

Kin Properties

Konover South

Kinecta Federal Credit Union Kitchell Development Co. Kite Realty Group KLNB Retail

Kornwasser Shopping Center Properties

Kossman Development Company
KossREsource.com

KP Development

The Krausz Companies, Inc.

KW Commercial

Ladder Capital Finance

Lamar Companies

LANE4 Property Group, Inc. Lauth Group. Inc.

Lee & Associates

The Legaspi Company Marketing/ Realty Services

Levin Management Corp.
Lewis Retail Centers

Lighthouse Commercial Mortgage Lincoln Property Company

Linx BC Little Elm EDC

LMS Commercial Real Estate

Location Georgia

The Longview Chamber of Commerce

Lormax Stern Development Corp. Madison Commercial Real Estate

Services

Madison Marquette Malachite Group, Ltd.

Mall Properties, Inc.

Marcus & Millichap

Market Land Company

The Marketplace Concept

Marriott International, Inc. Matanky Realty Group

Mattiace Properties, Inc. McArthurGlen UK Ltd McCaffery Interests

The McDevitt Company
McDougal Companies

MD Management

Meissner Jacquet Investment

Mgt. Svcs. Menin Development Inc.

Meridian Capital Group, LLC Merlone Geier Management Inc.

Merrill Companies, LLC Mesa West Capital

MetLife Metro National

Mexico Retail Properties

Meyer C. Weiner Co.

The MG Herring Group Inc. Midland Atlantic Midway Companies Milestone Associates

Mimco

Minnesota Landlords Mission Capital Advisors, LLC Mississippi Power Company Myron M. Hunt, Inc. N3 Real Estate NAI Black NAI Global Nassimi Realty LLC National Association of Realtors - Commercial Division National Realty and Development Corp. **National Retail Properties** Natixis Real Estate Capital LLC NFS Financial Net Lease Alliance, LLC **New England Development** Newmark Grubb Knight Frank NewMark Merrill Companies Newport on Levee **NewQuest Properties** Next Realty, LLC North American Properties Northgate Associates NorthPark Center Northwest Atlantic Northwest Independent Mall Northwood Retail Oberfeld Snowcap Inc. Oklahoma City Chamber of Commerce OliverMcMillan Omaha Economic Development Partnership O'Neill Properties Group Orion Investment Real Estate Outlets of the Pacific Oxford Properties Group Pacific Retail Partners PacificRealty Partners Palmer Capital Inc. Paragon Outlet Partners Paramount Realty Services Inc. Paran Management Co. Passco Companies, LLC Paster Enterprises The Pederson Group, Inc. The Peterson Companies Philips International Phillips Edison & Company Pine Tree Commercial Realty Plaza Associates, Inc. Plaza Las Americas, Inc. Plaza Properties Poag and McEwen Lifestyle

Centers, LLC

PRFIT

The Pollard Group Ltd.

Prestige Properties &

Development Co., Inc.

Prince George's County

Economic Development Corp.

Prime Finance

Primrose Schools

Potomac Development Group

The PRISM Company, Inc. Pyramid Management Group Quantum Companies Quine and Associates, Incorporated Ramco-Gershenson The Rappaport Companies RCG Ventures LLC **RD Management LLC** RF/MAX Commercial Read King Realm Realty Company Realty Income Corporation Realty Resources, Incorporated RealtyLink Reata Real Estate Services, LP **RED Development** Red Mountain Retail Group, Inc. Redlands RE Holdings LLC RedMark Realty, LLC/Windsor Companies The Redmond Company Regency Centers Regency Properties Regis Corporation Related Urban Development Reliable Properties The Reminaton Group Retail Brokers Network The Retail Connection Retail Opportunity Investments **Retail Planning Corporation** Retail Properties of America, Inc. Retail Solutions **REZA Investment Group** The Richard E. Jacobs Group RioCan Real Estate Investment Trust Ripco Real Estate Corp. Rivercrest Realty Investors Riverside County EDA **RJL Real Estate Consultants** Robert B. Aikens and Associates, Rosenshein Associates Rosenthal Properties, LLC Rouse Properties Royal Seal Development, Inc. S.L. Nusbaum Realty Co. Samuels and Associates San Gabriel Valley Economic Partnership Sansone Group Saul Centers, Inc. Schlosser Development Schostak Brothers and Co., Inc. SDI Realty Selig Enterprises, Inc. The Sembler Company Seritage Realty Trust

Shea Properties

Sierra

Silver Arch Capital Partners, LLC Site Source Retail Networks Skilken Slawson Commercial **Development Company** Sperry Van Ness Spinoso Real Estate Group Springstead and Associates SRS Real Estate Partners The Staenberg Group Stan Johnson Company Stanbery Development, LLC Stark Enterprises Starwood Retail Partners Steadfast Inc. Steiner + Associates. Inc. Stirling Properties Stoltz Management Strategic Development Advisors Stuart Makler and Associates Sundance Square SZITIC Commercial Property Co. Ltd. Takenaka Corporation Tanger Factory Outlet Centers, **Taubman Centers** TCN Worldwide Tech-R&DS Co., Ltd. Terramar Retail Centers Terranova Corporation Terrell Economic Development Corporation Thomas Thor Equities LLC Tivoli Village At Queensridge TKO/Real Estate Advisory Group, Inc. Town of Dillon Town of Frie Colorado Town of Firestone Trademark Property Company Trammell Crow Company Transwestern Tremont Realty Capital Tri-Land Properties, Inc. Trinity Realty Group Triple Five Group of Companies Tucker Development Corp. Twin Peaks Restaurants Twin Rivers Capital, LLC UC Funding LLC United Commercial Realty United Trust Fund University of Missouri – Kansas Urban Retail Properties, LLC Urstadt Biddle Properties Inc. Vanguard-Fine, LLC

The Velmeir Companies

Village of Hoffman Estates

Village of Glenwood

Village of Matteson

Village of New Lenox

The Villages Operating Company Vintage Real Estate, LLC Vista Equities Group Vornado Realty Trust W.M. Grace Development Co. Wanda Group Washington D.C. Economic Partnership Waterstone Capital Advisors Weingarten Realty Investors The Weitzman Group Welco Realty, Inc. Western Retail Advisors Westland Real Estate Group Westwood Financial Corp. Wharton Realty Group Inc. Wheeler Real Estate Investment White-Leasure Development Company Widewaters Wilder Companies Williams Jackson Ewing, Inc. Wilmorite Management Group Winick Realty Group, LLC The Wolcott Group, LLC The Woodmont Company Woolbright Development, Inc. WP Realty, Inc. WS Development Associates LLC Wulfe and Co. X-Team Youngwoo & Associates Zaremba Group, LLC MARKETPLACE MALL EXHIBITORS

FSRI

Village of Park Forest

Kleinfelder 2-D As-Built Floorplans A.C.I. Commercial Roofers LLC Academy Accruent, LLC Advanced Pavement Technology LifeRoof, LLC **Alliant Insurance Services** Altervx Maglin Site Furniture Ameresco, Inc. Mapes Industries APOC MotionLoft APT0 MRI Software Avian Flyaway, Inc. Nana Wall Systems Inc. Axis Energy Partners **National Coatings Corporation**

Beecher Carlson

Bock & Clark

Buxton

Bellcomb Technologies

Benise-Dowling National

Better Life Technology, LLC

Boomerang Systems Inc.

Calico Building Services

Center Stage Production

Contract Furniture Company

Canless Air System

Chief Buildings

Cooper Lighting NECA-IBEW/NLMCC CPI Daylighting, Inc. Neustar Custom Plastics / Nielsen Handi-Solutions **OASE DBI Services** P&P Artec Inc. DCI Marketing Pitney Bowes Business Insight Digital Man Products PLAYTIME. LLC Directory of Major Malls/ Poligon By PorterCorp Shopping Centers.com Quantitative Analysis Randolph Rose Collection Driveway Maintenance, Inc. Raymond Engineering – GA, LLC DuMor Inc. Real Capital Analytics Duro-Last Roofing, Inc. Real Estate Financial Modeling ElectraLED, Inc. **REI Wise** Electric Time Company Inc. The Retail Coach, LLC **Environics Analytics** Retail Lease Trac ROIC analytics F.C. Dadson Roux Associates, Inc. FabriTec Structures Schindler Elevator Corporation FacilityConnect Sealmaster Finfrock DMC **Shopping Center Business** Forum Analytics Magazine Francisation InterGlobe Shopping Made Mobile Inc. Glasdon Sites USA **Global Lighting Perspectives** SKYLINE Software Guardian Waste Group, Inc. Solaire Generation Hays Companies of Florida Solarworld Americas, LLC HUB International Limited StormTech, Inc. Hubbell Lighting, Inc. StormTrap **Hunter Industries** Sunland Asphalt ID Plans Corp. Synergos Technologies Ideal Services Inc. TCI Architects/Engineers/ Intalytics, Inc. Contractor, Inc. International Play Company Tetrad Computer Applications, Inc. Jack Jaffa & Associates Thomson Reuters John Meyer Consulting, PC Timberlake Construction Co., KAI Total Pavement Management Trade Area Systems, Inc. Keystone Ridge Designs, Inc. U.S. Surveyor, Inc. U.S. Thrill Rides, LLC Kusser FountainWorks Upbeat Site Furnishing Landiscor Aerial Information Varco Pruden Buildings Langan Engineering & Venture Lighting **Environmental Services** Victor Stanley, Inc. Madrax/Thomas Steele Waste Management Western Colloid Inc. Window Dressing Design Winterland Inc.

NORTH AMERICAN PARTNER

National Construction Rentals

WLS Lighting Systems

Yardi Systems, Inc.

Zurich





What You'll Find at RECon

Leasing Mall

Whether you're a shopping center owner looking to lease space in a new or existing shopping center or a retailer looking to expand into new markets, the Leasing Mall is the place where the deals get done! With over 800 of the world's largest shopping center development companies and retailers in attendance, the Leasing Mall is the most cost-efficient means of doing business. You can visit with all the major companies in the industry and conduct a year's worth of business in just three days.

Marketplace Mall

Introduced in 2012, the Marketplace Mall will feature over 300 product suppliers and service companies grouped together in one convenient location so that attendees can quickly and easily learn about the latest innovations that will improve their profitability. Whether you are looking for signage, shopping carts or new technology solutions, you can get the information you need at the Marketplace Mall.

What's great for IKEA is that everybody in the business is at RECon. Whether we are looking to meet with developers, land owners, city representatives, consultants, or brokers; they are all there! So for us, RECon is a really efficient way of getting business done.

Douglas GreenholzVice President Real Estate
IKEA Property, Inc.

Cities of the World Pavilion

The Cities of the World Pavilion features cities and municipalities as well as government and non-profit organizations that are looking to attract retail real estate development to communities throughout the world. Located on the Leasing Mall floor, the Cities of the World Pavilion will allow attendees to quickly and conveniently learn about all the incentives, inducements and development opportunities that exist in communities near and far.

Finance Pavilion

The Finance Pavilion is one convenient stop for attendees to meet with financial companies, banks and lenders to discuss incentives and financing opportunities that will make their development dreams come true.

Design Trends Exhibit

Today's dreams and tomorrow's realities are featured at the Design Trends Exhibit as shopping center owners, developers, architects and designers display their vision and latest concepts. Prominently located in high traffic areas throughout the Convention Center, a Design Trends Exhibit is an ideal way to expand your presence and drive traffic to your Leasing Mall exhibit.

#iTechLounge

From social media to mobile marketing. From SEO to geo-fencing. As technology evolves, so must marketing strategies and tactics. At ICSC's first-ever #iTechLounge, learn about emerging trends and tools, understand the importance of creating a solid digital and online footprint, review real industry examples and look beyond Facebook and Twitter. See page 26 for schedule.

Marketplace Mall Education Hall

Brand new to the Marketplace Mall, the Marketplace Mall Education Hall hosted by the Professional Retail Store Maintenance Association (PRSM), will provide attendees with 30-minute trade-relevant power sessions on topics like HVAC, paving, sustainability, and much more! The Marketplace Mall Education Hall will be the go to place for retail facility professionals to learn about the latest industry advancements and network with their peers. So if you are responsible for the maintenance or management of a retail store or shopping center, don't miss this brand new feature of the Marketplace Mall. See page 25 for sessions.

Continuing Education Credits

Attend RECon Academy and earn credits toward your ICSC continuing education!



Program

Saturday, May 18

12:00 noon - 6:00 pm



Registration

Sunday, May 19

7:30 am - 6:00 pm

Registration

9:00 - 11:00 am

Global Leadership Summit

(By invitation only)

Our guest speaker will address the challenges and opportunities that businesses are facing in the new global environment with a dynamic discussion of industry imperatives and opportunities.

GUEST SPEAKER:



Michael F. Moriarty Senior Partner A.T. Kearney, Inc. Chicago, IL

11:30 am – 12:45 pm
VOLUNTEER
LEADERSHIP

Volunteer Leadership Brunch

(By invitation only)

12:00 noon - 5:00 pm

Marketplace Mall

Visit with over 300 product suppliers and service companies or stop by the Green Zone for the latest in green technology.

12:00 noon - 5:00 pm

Marketplace Mall Café

Tired and hungry from your flight? Want to grab something to eat before your meetings? Come to the Marketplace Mall Café in the center of the Marketplace Mall and grab a quick bite to eat if you're on the go, or, sit, relax and check your email at one of the many free Wi-Fi stations at RECon.

1:30 - 2:00 pm

Viva Awards Ceremony and ICSC Foundation Albert Sussman International Award Presentation

2:00 - 3:00 pm

Blockbuster Opening Session

Taking the success of his best-selling business books *Freakonomics* and *SuperFreakonomics* to the next level, Steven Levitt will present attendees with a toolkit to help them gain insights on problem solving in their personal and professional lives. Each idea presented by Dr. Levitt will be illustrated by a story or example, in the ever-popular counterintuitive *Freakonomics* style, that will provide shopping center professionals with illuminating thoughts for profitable thinking. Dr. Levitt has an enormous curiosity and is set on course by personal experiences and the incongruities he sees in everyday life. He has the uncanny ability to sift through a pile of data to find a story that no one else has found and devised ways to measure an effect that veteran economists have declared unmeasurable. *The Wall Street Journal* has said, "If Indiana Jones were an economist, he'd be Steven Levitt." Join Dr. Levitt as he will unlock your creativity so that you can *Think Like A Freak* and freak-out the competition.

GUEST SPEAKER:



Dr. Steven D. Levitt Author Freakonomics and SuperFreakonomics



Sunday, May 19

2:00 - 5:00 pm

RECon Academy

Separate registration fee is required.



Advanced Components of a Successful Leasing Strategy

Participants will examine options to effectively create a successful leasing strategy, learn how to deal with today's pressures to identify a well thought out leasing program that increases rental income and identify methods to create an optimum tenant mix while increasing occupancy. Engage with industry leasing professionals to learn how one can improve effectiveness by identifying the proper tenant mix for your center to accelerate the leasing process and achieve shopping center stability while maximizing income.

FACULTY:



Diana Milligan, sclsVice President, Leasing
Taubman Centers, Inc.
Bloomfield Hills, MI

3:00 - 4:30 pm

Interactive Workshops

Organized by Next Generation



These five workshops provide the optimal format to learn and interact with everyone from new industry professionals to experienced veterans in retail real estate. The workshops will include a wide variety of topics in a unique atmosphere. Industry experts will share case studies on relevant topics in their specific sector in the industry.

1. Finance: Price is What You Pay, but Value is What You Get: The ABC's of Commercial Shopping Center Valuation

Confused about the terminology that industry experts commonly use when putting together a deal? Afraid of terminal boredom from attending a seminar explaining such economic terms? We have a solution! After an introductory discussion by the panel, each round-table will be provided with a case study involving a fictional asset purchase with a specific set of buyer level acquisition criteria. The attendees will then be asked to collectively produce the optimal deal structure taking into account their particular acquisition criteria. Our panel of experts will then analyze the alternatives and compare its conclusions with those of each table. You will leave this session with an understanding of common deal terms, the ability to "talk the talk," and an understanding of how to underwrite an acquisition from multiple viewpoints.

MODERATOR:



Michael Weinberg, ccim Associate Director HFF, L.P. Orlando, FL

2. Leasing & Acquisitions: Staying Ahead of the Curve in an Evolving Retail World

Join a panel of esteemed retail real estate owners as they discuss the challenges and opportunities of leasing and investing their particular product type. Hear about the core differences in leasing urban/street retail, suburban retail and grocery anchored centers. Learn how each group's acquisition and development strategy is driven by the changing retail landscape. What is the key to staying ahead of the curve? This panel will be highly interactive and attendees are encouraged to come with questions.

MODERATOR



Jessica Zaski Acquisitions Acadia Realty Trust White Plains, NY

PANELISTS



Brittany Bragg Principal, COO Crown Acquisitions New York, NY



Chris Conlon
Executive Vice President &
Chief Operating Officer
Acadia Realty Trust
White Plains, NY



Scott Carr, SCLS, SCSM
Executive Vice President –
Chief Investment Officer
Inland Real Estate Corporation
Oak Brook, IL



Chris Weilminster Senior Vice President, Leasing Federal Realty Rockville, MD



Sunday, May 19

3. Legal: The Holiday Inn Express Didn't Teach You This...Critical Legal Issues in Lease Negotiations

Have you done hundreds of leases before? Need to save money off the bottom line in a new deal? Why not save costs and leave the lawyers out of the transaction – lawyers only delay getting the deal done anyway, right? To quote a famous sports commentator, "Not so fast, my friend." The purpose of this interactive workshop is to outline important legal issues within leases – issues which have meaningful business implications – that are often left unaddressed at the "deal making" stage of negotiations. Topics addressed will include assignment and release, guaranty terms, self-help rights, default remedies and subordination to lenders, and much more. After attending this entertaining and educational workshop, you may not be able to sleep soundly in the future at the Holiday Inn Express or anywhere else without calling your favorite attorney to help on your next leasing transaction.

MODERATOR:



Jonathan L. Neville, Esq. Arnall Golden Gregory LLP Atlanta, GA

4. Management: How Has Managing Properties Changed?

Join industry experts as they share their experience in the industry. Learn how property management has changed and what the future will look like. What are these experts doing to cut expense and increase revenue? What have they learned over the years? Hear experiences that new members, along with industry experts, will benefit from. This workshop will be a very interactive program which will include case studies and networking.

5. Retail: Understanding the Metrics and Factors Behind Retailer Growth Strategies

Retailers are expanding again, but trends have certainly changed since the Great Recession and a new norm has been established. New construction developments have been few and far between. As a result, retail chains have had to evaluate 2nd generation space for their brand to grow. This workshop will take an in depth look at retailers' site selection strategy. Topics addressed will include penetration rates, sales forecasting, growth strategies, economic factors, demographics, cannibalization rates, urban vs. suburban strategies, traditional vs. non-traditional concepts, and much more. After attending this workshop, you will be able to get inside the head of the retailer and hopefully understand how to position your project and maximize its value or win their business in your next pitch.

3:00 - 4:30 pm



Women's SIG

The Evolution of Retail As We Know It

Join us as we have an interactive discussion with e-Retailers who have successfully transitioned online retail to brick and mortar stores. Learn how they did it and how they are thriving. This is an opportunity to enhance your business and make new contacts.

CHAIRED BY:



Faith Hope Consolo Chairman, The Retail Group Douglas Elliman Real Estate New York, NY

3:00 - 5:30 pm



Fortune Tellers Gathering and Researcher Award Ceremony

Open to all with an interest in industry research. This event is sponsored by ICSC's five global advisory groups – U.S., Canadian, Mexican, European and Asian-Pacific research groups.



Sunday, May 19

3:15 – 5:15 pm

VOLUNTEER

LEADERSHIP

Volunteer Leadership Orientation

(By invitation only)

5:30 - 7:00 pm

Opening Reception and Entertainment

Join your fellow RECon attendees poolside at the Bellagio Hotel & Casino for some networking, live entertainment, and signature cocktails at one of four unique watering holes (five if you count the pool...but we don't recommend it). Interested in mingling with other professionals doing business in Hispanic Markets? Then belly up to the bar in the "Hispanic Markets Patio" and enjoy their signature Mojito. You could swing by "Certification Central" to raise a Champagne flute with the latest group of Certified Professionals, or learn how you could take the next steps towards certification and popping some bubbly of your own. Enjoy a Manhattan in Las Vegas with a Public Official from Dallas at the bar in the "Alliance Avenue". Or stop by the Next Generation bar for their signature green cocktail, the Midori Cosmopolitan. Why a Midori Cosmopolitan you ask? Because a Grasshopper seemed a bit too Old Fashioned for this crowd. And if you're feeling rather Cosmopolitan, why not stop by them all!

Silver Sponsor:



6:00 - 9:30 pm

ICSC Foundation Annual Gala Dinner



Celebrate ICSC Foundation's 25th Anniversary at its Annual Gala Dinner. Kick off RECon in style. Join us for networking, entertaining, having fun and giving back at the Bellagio Hotel & Casino. Everyone who is anyone will be there! This private event includes a cocktail reception, dinner and entertainment by Terry Fator, winner of "America's Got Talent" and Las Vegas headliner. An additional fee applies. Register at www.icscfoundation.org/2013gala or with your RECon registration.

FEATURED GUEST:



Terry FatorSinger, Comedian, Celebrity Impressionist

Monday, May 20

7:00 am - 6:00 pm

Registration

7:00 - 8:00 am

Congressional Tax Reform Breakfast - The Great Tax Debate

This is a "must attend" session for real estate professionals who make business decisions based on capital gains treatment, the ability to deduct the interest on commercial debt, or the like-kind exchange rules. A massive push to reform the U.S. federal tax code is underway in Congress to remove complexity and provide certainty for American taxpayers. Many believe that corporate tax rates should be lower and that a rate reduction should be financed by eliminating or limiting business tax expenditures, including various deductions, credits, deferrals and other incentives for business. While the intent is to create a more competitive environment for U.S. corporations, considerable attention is focused on pass-throughs, and the impact could be significant. Come hear from federal elected officials and tax policy experts on the potential ramifications for commercial real estate and the likelihood of tax reform moving forward in the next year.



7:00 - 8:30 am

Global Delegates Breakfast

Retail businesses can no longer be content to sell to a local or regional market. In today's world, more retailers and retail property developers are going global in an effort to maximize profits and take advantage of untapped markets. Much of the growth that comes with globalization in retail comes from markets that are emerging on the global landscape. Technology is also playing a vital role in the expansion of global retail; consumers can find most of the products they buy online through various retailers. Government regulations also play a large part in the globalization of retail markets. Our Global Breakfast speakers will address how retail serves as a powerful catalyst for creating jobs, for providing much needed tax revenue and for improving standards of living globally.

SPEAKER:



Lauralee Martin **ICSC Trustee** Chief Operating & Financial Officer Jones Lang LaSalle Chicago, IL

7:30 - 8:30 am









Certification Breakfast and Information Session

Thinking about getting ICSC Certified? Want to be part of an elite group of industry professionals and receive global recognition from your peers, boards and associates? Then this complimentary networking event is a must attend! This is an ideal way to better understand the prerequisites, the process for application, how to prepare, and what the actual certification exam is like. More importantly, you'll hear from industry leaders about what certification has meant to them, personally and professionally. Don't miss this chance to enjoy a delicious breakfast while you learn about ICSC certification, receive take home information, and talk about professional designations with others in the industry that are already ICSC Certified.

7:45 - 9:00 am

Student Breakfast

Industry Meet & Greet



Student members attending RECon are invited to join a group of industry professionals who will be available to speak about their company's history, operations and practices, business development plans and opportunities for graduating students. A preliminary list of participating companies include: Clarion Properties, DLC Management Corp., Joseph A. Banks Clothiers and Taco Bell.

8:00 am - 5:00 pm

Leasing Mall

8:00 am - 6:00 pm

Marketplace Mall and Marketplace Mall Café

9:00 - 11:00 am

CMD Global Certification Review



A separate registration fee is required.

Ideal for marketing professionals employed as representatives of an owner or retail tenant, as well as corporate marketing executives who oversee the marketing function for multiple centers, ICSC Certified Marketing Directors (CMD) have specialized expertise in customer relationship management, research and analysis, marketing plan implementation, retailing and sales development, public and community relations, advertising and media buying. Convenient and practical, this 2-hour review course is designed to familiarize CMD candidates with exam content, format and scoring. Providing insider perspectives about the exam, participants will receive an in-depth overview and breakdown of the exam specifications. The highlight of the course is a mock exam patterned after an actual CMD exam which will be graded and discussed in-depth as your ICSC Certified instructor helps you identify your strengths, uncover your weaknesses, discover important test-taking techniques and develop a targeted study plan. Register at www.icsc.org/2013TRL.

SPEAKER:



Angela Herlth-Sweeney, scmd Vice President, Corporate Marketing & Communications The Peterson Companies Fairfax, VA



9:00 am - 12:00 noon

RECon Academy

A separate registration fee is required.



How to Attract Developments that Bring Vitality to a Community

Learn the types of developments that bring economic prosperity to a community from new retail development. Review the factors that benefit the community, such as jobs, real estate taxes, sales taxes, impact fees, revitalization of depressed areas, and learn the different ways that public officials and developers interact for mutual benefit, what steps to follow and what to avoid. Beyond site selection, the dozens of entitlement approvals can make building the project quite costly and unreasonable. Therefore, seeking the right match and understanding of the other's needs and priorities is the key step for a productive partnership between government and the developer. This course also deals with different categories of public-private negotiations and provides specific case studies covering both suburban development and downtown renewal.

FACULTY:



Ivan Baker, CECD, AICP Director of Economic Development Tinley Park, IL



Winsley Durand, III Omaha Chamber of Commerce Omaha, NE



Joe Marinucci President & CEO Downtown Cleveland Alliance Cleveland, OH



Allison J. H.
Thompson, CECD, EDFP
Economic Development Director
City of Cedar Hill
Cedar Hill, TX

11:00 am - 12:00 noon

General Session

Clash of the Titans

Sides have been picked and all contestants are "suited up" for the fight. In the red corner are the Internet challengers led by Apple, Google, Amazon, eBay and Facebook, and in the blue corner are the brick and mortar current champions led by Wal-Mart, Target, Home Depot and Costco. While the Internet challengers had been throwing the initial punches, a counter-attack, and perhaps more, has been launched. Each side is now behind enemy lines as some Internet operators have opened brick and mortar stores while more and more brick and mortar operators are enhancing their offerings with a variety of Internet and social media initiatives. This fast-paced panel of industry experts will discuss the likely future scenarios between the Internet and the brick and mortar contestants and how the various participants will seek to enhance and grow their models through a combination of virtual and actual physical forays. Lastly, the panelists will suggest the likely future winners on each side. Don't miss this panel if you want to better understand the impact of the intersection of brick and mortar and virtual retail.

MODERATOR:



Jeffrey H. Newman, Eso. Senior Partner & Chair of the Real Estate Department Sills Cummis & Gross P.C. Newark, NJ

PANELISTS:



Michelle Crames
Founder & Chief Executive
Officer
Skuloop
Denver, CO



Lori J. Schafer Executive Advisor, Retail SAS Institute Inc. Middletown, MA



Deborah Weinswig Managing Director Citigroup Inc. New York, NY

12:30 – 1:00 pm **Lunch Served**

12:45 – 1:00 pm

John T. Riordan Scholarship Awards Presentation



1:00 – 1:15 pm Report from the President



Michael P. Kercheval President and CEO International Council of Shopping Centers New York, NY

1:15 – 1:30 pm **Industry Perspective**



Brad Hutensky ICSC Chairman President and Principal Hutensky Capital Partners Hartford, CT

1:30 – 2:15 pm **Keynote Speaker**

SPEAKER:



Ron Johnson CEO jcpenney Plano, TX

A separate registration fee is required.

2:00 - 4:00 pm

CLS Global Certification Review



Ideal for leasing professionals employed as representatives or agents of an owner and/or retail tenant, as well as corporate leasing executives who oversee the leasing function for multiple centers, ICSC Certified Leasing Specialists (CLS) have specialized expertise in leasing negotiation, licenses, contract administration, specialty leasing, trade area analysis, merchandise mix, tenant prospecting, financing and retailing. Convenient and practical, this 2-hour review course is designed to familiarize CLS candidates with exam content, format and scoring. Providing insider perspectives about the exam, participants will receive an in-depth overview and breakdown of the exam specifications. The highlight of the course is a mock exam patterned after an actual CLS exam which will be graded and discussed in-depth as your ICSC Certified instructor helps you identify your strengths, uncover your weaknesses, discover important

SPEAKER:



Frederick Collings, scsm, scls Senior Vice President, Leasing Irvine Company Irvine, CA

2:00 - 5:00 pm

RECon Academy

A separate registration fee is required.



Using Social Networking and Texting to Generate Income

Do you think of digital and social networking as just a personal interaction with Facebook, Twitter and LinkedIn? The world is changing fast and this course will get you caught up to speed on the new technologies and how professionals in the retail real estate industry are using these new tools to drive income for their business whether they are retailers or representatives of real estate companies. This education course will show how smart phone and personal computer apps are used by shopping centers and retailers. Some of the take-away tools will be creating social networking guidelines for your organization, developing a content strategy and developing a customer service model.

FACULTY:



Jen AugustynPartner
The Dealey Group
Dallas, TX



test-taking techniques and develop a targeted study plan. Register at www.icsc.org/2013TRL.

Angela Herith-Sweeney, scmb Vice President, Corporate Marketing & Communications The Peterson Companies Fairfax, VA





2:30 - 4:00 pm

Global Retail Runway

Retailers are making deals and YOU need to know where and how! Join us for a unique opportunity to learn from prominent retailers as they provide insight into what, where and how they are looking for and closing deals. This is where you need to be to meet and find out about their business and expansion plans. Retailer information summary will be distributed.

MODERATOR:



James Chung Partner Terranomics Retail Services San Jose, CA

COORDINATED BY:



Amber Weltner Senior Leasing Federal Realty Investment Trust San Jose, CA

A preliminary list of retailers include: 24 Hour Fitness, Churromania International Holding LLC, Dave & Busters, KidZania de Mexico S.A. de C.V., Fresh Market, Lolita Virtua, Nike, Noodles & Co, Starbucks and Yogurtland.

4:00 - 5:00 pm

Concurrent Sessions

IREM Institute of Real Estate Management

1. Tackling the Dramatically Changing Dynamics of the Retail Marketplace: Customer/Tenant/Owner-Centric Strategies that May Work for You

Today's retail marketplace continues to be transformed by new and emerging trends, increasingly complex challenges, and rapidly changing technological innovations that have rendered all but a few standard operating procedures obsolete. A panel of seasoned asset and property management executives who are SCSMs and CPM designees will discuss how these changes are playing out in today's environment and strategic options available to deal with them to produce positive outcomes for all. Among the specific topics to be addressed:

- Interactive social media tools and techniques to build customer traffic and a "sense of community"
- The challenges of measuring ROI driven by social media outreach
- Strategies to enhance the business of small shop tenants and improve occupancy
- New and proven techniques for retaining anchor and other tenants and helping them to enhance profitability
- The changing buying patterns of consumers and preferred transaction methods

The session will allow ample time for questions and answers. So bring your questions and problems and our panel of experts will happily tackle them.

MODERATOR:



O. Randall (Randy)
Woodbury, cpm
2010 President, Institute of
Real Estate Management
President
Woodbury Corporation
Salt Lake City, UT

PANELISTS:



Gregory Carbone, cpm, ccim Director of Property Operations EDENS Bethesda, MD



Bill Goeke, CPM
Senior Vice President & Director
Weingarten Realty Investors
Houston, TX



Yvonne A. Jones, cpm, ccim Managing Director, Asset and Property Management McCafferty Interests, Inc. Chicago, IL



2. Single Tenant - Triple Net Leased Retail Real Estate

Single tenant, net leased properties have always been a large part of the shopping center community as ancillary income for landlords in order to take advantage of outparcels or excess land. However, this niche property type is currently one of the nation's most appealing investments, real estate or otherwise, as its fundamental simplicity has been acknowledged by tenants, developers, brokers, private investors as well as institutional owners. No longer do professionals deem single tenant assets to be a fringe investment as an entire industry has been focused on this property type for decades. The audience of this panel discussion will be able to hear from today's foremost authorities on tenant trends, developer issues and investor demand. This will be the only discussion at RECon that focuses solely on the single tenant, triple net leased property type.

MODERATOR:



David SobelmanExecutive Vice President
Calkain Companies
Tampa, FL

PANELISTS:



Randy Blankstein President The Boulder Group Northbrook, IL



Craig MacnabPresident & CEO
National Retail Properties
Orlando, FL



Richard Kinnard Vice President, Realty Dispositions & Acquisitions Wal-Mart Realty Bentonville, AR



Austin Simmons
Partner
Brightwork Real Estate, Inc.
Tampa, FL

3. How to Increase Center Profitability

A panel of industry experts will discuss ways to increase NOI through marketing, property management, asset management, specialty leasing and events.

MODERATOR:



John-david W. Franklin, scls Senior Vice President Madison Marquette Philadelphia, PA

PANELISTS:



John M. Crossman
President
Crossman & Company
Orlando, FL



Rebecca Maccardini, scmd ICSC Past Trustee President RMResources, LLC Ann Arbor, MI



Paul Puma
President, Southern Region
Kimco Realty
Charlotte, NC

Alliance

4. The New Normal...How Retailers Think: A Public Sector Primer on Site Selection

This panel will reveal how retailers evaluate sites in today's recovery environment, if bricks and mortar retailer expansion programs have been fundamentally altered, and the impact of the entitlement process and government incentives on retailers' evaluation and approval processes. The panel will also explore how cities might better align their economic development visions with current real estate market and economic realities as well as the growth plans and review/approval processes for a given retailer the city might be targeting.

MODERATOR:



David S. Greensfelder Managing Principal Greensfelder Commercial Real Estate Albany, CA

PANELISTS:



Rolando Arredondo Senior Director, Real Estate Gap Inc. Chicago, IL



Steve Berndt Vice President, Real Estate, Northern California Division Safeway Pleasanton, CA



Peg Blanchard
Director of Economic &
Community Development
Village of Barrington
Barrington, IL



Jason E. Claunch Catalyst Commercial, Inc. Dallas, TX



Lawrence E. Kilduff, cop, csm President The Kilduff Company, LLC Saukville, WI



5. The Outlet Meme: 25 Things You Need to Know About Outlet Retailing

Nearly 40 years after the first outlet center opened, this small retail sector has become much more than a blip on the retail radar screen. Not only is outlet retailing the most active, competitive and fastest-growing sector in retail real estate, it has also been called a microcosm of our society. It has been the meme, the cultural influence that has changed the way Americans shop and the way shopping centers do business. Brands and chains have learned through outlet retailing the importance of multi-channel distribution, and outlet developers have learned that partnering with those brands and being attentive to their needs creates a prosperous win-win not seen in any other shopping center sector. Outlet retailing is on the leading edge of demographic trends, market research practices, site selection, urban planning, financing, marketing, architecture, operations and technology. But newcomers often fail to understand the subtleties of outlet retailing, an education process that is crucial to success in this industry. This panel of outlet veterans will offer their own insights in the form of "25 Things You Need to Know About Outlet Retailing".

MODERATOR:



Linda Humphers
Editor in Chief/Director
Value Retail News
Clearwater, FL

PANELISTS:



Charlie Devine
Real Estate and Leasing
Dress Barn
River Vale, NJ



David Ober President Global Outlet Management Hershey, PA



Lisa Wagner Partner EWB Development Rockville, MD



Jeffrey Montang Vice President – Real Estate AM Retail Group Minneapolis, MN



Barry Sturm
Director of Real Estate
Guess?
Freehold, NJ

4:15 – 4:30 pm Annual Meeting of Members

4:30 – 6:00 pm Marketplace Mall Reception

5:30 – 8:00 pm The Diversity Reception

Join us at The Diversity Reception, an annual networking event co-sponsored by national developers, retailers, law firms, title companies and real estate investors, held at the Mandarin Oriental. This event offers a top-notch venue for people from diverse backgrounds to network and form strong and lasting business relationships in the retail and real estate industries. Space is limited. To RSVP for the Diversity Reception, go to http://diversityreception.shearman.com.





7:00 am - 6:00 pm

Registration

7:00 - 8:30 am

Meet the Trustees Breakfast

This is your opportunity to meet and discuss key industry issues with ICSC's Board of Trustees in an interactive, roundtable setting. This breakfast is open to paid full convention attendees. Although there is no additional fee, pre-registration is required by March 29. Register at www.icsc.org/2013TBR. See page 24 for a list of Trustees and roundtable topics. Your access pass will be mailed in advance.

8:00 am - 5:00 pm

Leasing Mall, Marketplace Mall and Marketplace Café

9:00 am - 12:00 noon

RECon Academy

A separate registration fee is required.



Current Trends in Development, Design and Construction

In today's highly competitive and ever-changing retail economy, knowing the current trends in development, design and construction can make the difference between taking control of the marketplace, or losing control to your competition. The last five years have seen a radical change in the way we do business. Project types, deal structures, design innovations, tenant types, creative adaptive re-uses, and new construction techniques and management controls have evolved, all necessitating new ways of working (and surviving) in the evolving retail marketplace. The process of developing, designing and building (or repositioning) a shopping center is the result of innovative thought, planning, teamwork and effort. Our instructors will discuss what's working today and why!

MODERATOR:



Gordon T. "Skip" Greeby, P.E., scop ICSC Past Trustee President The Greeby Companies, Inc. Chicago, IL

PANELISTS:



Ralph J. Conti, ccm, cop Principal and Managing Member Ra Co Real Estate Advisors LLC Atlanta, GA



Jeffrey J. Gunning Senior Vice President RTKL Associates Inc. Dallas, TX



Robert H. Mitchell, scop Division Vice President The Whiting-Turner Contracting Co. Fort Lauderdale, FL

10:00 - 11:00 am

Concurrent Sessions

1. Capital Markets: Where is the Money Flowing?

Money flows to where it is treated best. This panel of highly experienced and successful financial executives will discuss capital inflows and capital outflows and present their views and vision of national and international money flow architecture over the next 12-18 months. Don't miss this panel so you can be sure to align your interests in those sectors and those venues where your money will find the most hospitable and profitable home.

MODERATOR:



Jeffrey H. Newman, ESO. Senior Partner & Chair of the Real Estate Department Sills Cummis & Gross P.C. Newark, NJ

PANELISTS:



Julie Merkelson Director TIAA-CREF Charlotte, NC



Robert M. White, Jr. Founder & President Real Capital Analytics New York, NY



Bradley C. Wilmot Managing Director, Real Estate Capital Markets Wells Fargo Bank Los Angeles, CA



2. Mixed-Use and the New Urban Footprint

Mixed-use urban projects have drawn developers, retailers, office users and city planners alike in an effort to capitalize on demographic trends and drive development towards higher densities and varied use in a more pedestrian friendly setting. Whether targeting traditional urban locales or developing a "New Downtown", effective synergies between developers, city planners and economic development authorities are essential to creating a strong neighborhood environment. The panel will discuss the dynamics of design and strategies to attract office, retail and residential users for development in and around the urban core.

MODERATOR:



Rick Fernandez
Managing Director
Calkain Urban Investment Advisors
Reston, VA

3. Shopping Center Marketing in a Digital World

This panel features some of the industry's leading marketing executives engaging in a lively discussion on the enormous impact that technology and the Internet is having on how developers/owners are marketing their centers. They will explore how new and emerging technologies are dramatically changing the way consumers shop, how retailers are responding and what shopping centers can do to differentiate themselves. They'll share how they work closely with retailers, restaurants and other programming partners to create unique experiences that keep shoppers coming back for more. Finally, they'll share some best practices in using the latest digital and social media tools to communicate with and engage shoppers and drive traffic and sales into their centers.

MODERATOR:



Marc E. Strauss First Vice President, Investment Marcus & Millichap Fort Lauderdale, FL

PANELISTS:



Barb Faucette, scmb Vice President – Corporate Mall Marketing CBL & Associates Properties, Inc. Chattanooga, TN



Angela Herith-Sweeney, scmo Vice President, Corporate Marketing & Communications The Peterson Companies Fairfax, VA



Kurt Ivey
Vice President, Marketing
Macerich
Tysons Corner, VA



Cherilyn Megill, scmb Vice President of Marketing Retail Properties of America, Inc. Oak Brook, IL



4. Sourcing for Facilities: The Seven-Step Process

Anything worth doing is worth doing well, right? When it comes to sourcing for a facility, making sure the process is "done well" is absolutely critical. This informative session will discuss the do's and don'ts of RFIs and RFPs, measuring and managing the sourcing process and whether facilities are ready for consortium buying. Industry representatives will provide a case study of what worked for other organizations, what they might change moving forward and pitfalls to avoid guaranteeing success.

PRESENTERS:



Patricia Dameron Executive Director Professional Retail Store Maintenance Association Dallas, TX



Bob Solomon President ServiceChannel New York, NY



Paul Walsh Director, Strategic Sourcing Gap, Inc. San Francisco, CA



5. Doing Business in Canada

"Since the year 2000 the number of international retail and service chains operating in Canada has more than doubled. Currently there are over 600 different foreign retail and service chains with a presence in Canada from some 35 different countries. The vast majority (about two-thirds) originate from the U.S. As well, approximately 100 international retailers have publicly announced plans to enter Canada in the coming years." Source: Ivanhoé Cambridge Market Research.

This session will explore the benefits and sometimes challenges of investing in Canada, including a safe and secure market, healthy robust economy, and sophisticated and knowledgeable domestic retailers and developers. It will present insight into the similarities and differences between Canada and the U.S. with discussion to include variations in consumer attributes, behaviors and characteristics, retail and economic climates as well as strategies and opportunities for gaining market entry. The format will include a formal presentation followed by panel discussion among leading U.S. and Canadian industry experts who will offer their experiences north of the border and why Canada remains a popular choice for international retailers and developers. Time will be set aside for questions from the audience.

CO-MODERATORS:



John G. Crombie Senior Managing Director, National Retail Services, Canada Cushman & Wakefield Ltd.



Roman Drohomirecki Executive Vice President, Operations, Central & Western North America Ivanhoé Cambridge Calgary, Alberta

Toronto, Ontario

PANELISTS:



Marie-Andrée Boutin Vice President, Real Estate The Aldo Group Inc. Montreal, Quebec



Laurie Mahowald Director, Property Development Canada Target Canada Minneapolis, MN



Brad ColeVice President, Leasing
Simon Property Group
Roseland, NJ



Brad Wolfer Senior Vice President Company Stores Donna Karan International New York, NY

10:00 am - 12:00 noon

CSM Global Certification Review





Ideal for center managers as well as corporate management professionals who manage multiple centers, ICSC Certified Shopping Center Managers (CSM) have specialized management expertise in asset management, operations, maintenance, lease negotiations, contract administration, retailing, merchandising, marketing, community relations, financing, risk management, security, human resources and law. Convenient and practical, this 2-hour review course is designed to familiarize CSM candidates with exam content, format and scoring. Providing insider perspectives about the exam, participants will receive an in-depth overview and breakdown of the exam specifications. The highlight of the course is a mock exam patterned after an actual CSM exam which will be graded and discussed in-depth as your ICSC Certified instructor helps you identify your strengths, uncover your weaknesses, discover important test-taking techniques and develop a targeted study plan. Register at www.icsc.org/2013TRL.

SPEAKER:



John S. Kokinchak, scsm, scls CSR Consulting, LLC Aurora, OH



11:00 am - 12:00 noon

General Session

Bricks and Clicks: Where Are We in the Evolutionary Process?

How we shop and the way we make a purchase is evolving rapidly. Come hear what these industry leaders have to say about the following and what they're doing to maximize their business.

- How are the "clicks" affecting the "bricks" and changing their business models?
- What new technologies are being incorporated and what do these leaders see as the future of retailing?

Join us for an interactive discussion on the evolution of traditional shopping centers, the tenants that are in them and the new technologies and social sites being utilized.

MODERATOR:



Holly Cohen ICSC Trustee Senior Vice President, Global Real Estate and Construction Claire's Accessories Pembroke Pines, FL

PANELISTS:



Vincent Corno
ICSC Trustee
Senior Vice President –
Real Estate
Saks Incorporated
Beachwood, OH



Carrie Murray
Marketing Manager
Weingarten Realty
Houston, TX

12:30 - 1:00 pm Lunch Served

12:45 – 1:00 pm Charles Grossman Scholarship, Schurgin Family Foundation Scholarship and Fiala Fellow Awards Presentation

1:00 – 1:15 pm **Look to the Future**

1:15 – 2:00 pm **Keynote Presentation**

SPEAKER:



Gregory Wasson Chief Executive Officer and President Walgreens Co. Deerfield, IL

2:00 - 4:00 pm

CDP Global Certification Review

A separate registration fee is required.



Ideal for architects, engineers, contractors and developers, ICSC Certified Development, Design & Construction Professionals (CDP) have specialized expertise in site selection, acquisition, design, construction management, project scheduling and phasing, tenant coordination, cost management, sustainability, regulatory codes and safety. Convenient and practical, this 2-hour review course is designed to familiarize CDP candidates with exam content, format and scoring. Providing insider perspectives about the exam, participants will receive an in-depth overview and breakdown of the exam specifications. The highlight of the course is a mock exam patterned after an actual CDP exam which will be graded and discussed in-depth as your ICSC Certified instructor helps you identify your strengths, uncover your weaknesses, discover important test-taking techniques and develop a targeted study plan. Register at www.icsc.org/2013TRL.

SPEAKER:



Stephen E. Gallant, SCDP Vice President Facilities Development JoS. A. Bank Clothiers, Inc. Hampstead, MD



2:00 - 5:00 pm

RECon Academy

A separate registration fee is required.



Quantifying Market, Site and Financial Feasibility (Co-hosted with CCIM)

Learn how to use the latest technology tools to conduct a market analysis for a new retail development, a redevelopment or an existing retail property. In this course you will learn to define a market area, determine sales potential as well as how to collect the market data needed to evaluate store demand, measure supply and then quantify the gap. We will also demonstrate how to use the market feasibility tools to identify "desired tenants". You will learn how to find more tenants and close more leases by giving you market-based information to share with leasing prospects. You will also learn various ways to measure the financial feasibility of the project.

SPEAKER:



Gary M. Ralston, CRE, SCLS, CCIM, SIOR, SRS President Coldwell Banker Commercial Saunders Ralston Realty Lakeland, FL

2:30 - 3:30 pm

General Session

A Day in the Life of the Modern Consumer: The Impact of New or Emerging Platforms and Their Influence on Consumer Behavior

In this presentation, Randi includes several different outlets prominent in the social media community (i.e. Pinterest, Facebook, Twitter, etc.) as well as the mindset of a modern consumer. Young and exciting business development ideas are also covered: gamification, crowdsourcing, people as platforms and media brands, the change in video and live streaming, etc.

SPEAKER:



Randi Zuckerberg
Founder & Creative Director, Zuckerberg Media
Former Marketing Director, Facebook
San Francisco, CA

3:30 - 4:30 pm

Hispanic Markets

The Next Goldrush

&icsc Hispanic Markets

According to Nielsen, the U.S. Hispanic population is the largest minority segment and is growing at a dramatic rate towards ethnic plurality. The spending power of the Latino population is expected to reach \$1.3 trillion by 2015, purchasing power larger than all but 14 countries worldwide, according to U.S. census data. Developers, retailers and marketing professionals can no longer ignore the huge purchasing power of the Hispanics. This powerful session will feature senior level experts who will provide insight into trends, demographics, financing and retail for this important facet of our industry. Learn to understand the markets and identify new business opportunities in this trillion dollar market.

MODERATOR:



Vanessa Delgado Director of Development Primestor Development, Inc. Los Angeles, CA

PANELISTS:



Chiqui Cartagena
Vice President, Corporate
Marketing
Univision Communication, Inc.
Los Angeles, CA



Maria Contreras-Sweet Chair & Founder Proamerica Bank Los Angeles, CA



3:30 - 4:30 pm

KICSCMIDDLE EAST MATTERS

International Tracks

1. Middle East - Doing Business in the Middle East and North Africa: Risks, Reward, Results

The Middle East and North Africa is home to some of the world's most beautiful and productive shopping centers and the number of shopping centers in the region will dramatically increase by 2015. However, in much of the region the shopping center industry is still in its infancy and there are many opportunities for retailers and developers to tap into these emerging markets. Why are so many U.S. and European retailers entering this market? Where are the opportunities for new shopping center development? What are the cultural sensitivities that one must know in order to succeed? Is the Middle East and North Africa poised for a second wave of development that focuses on neighborhood and community centers as opposed to large enclosed malls? These questions and more are answered in this in-depth look at one of the most interesting corners of the globe.

Κιςςς China Matters

2. China – Understanding the China Five-Year Plan Cycle and Impact on the Retail Real Estate Industry

Hear an analysis on past "Five-Year Plans" and how China is charting the road map ahead. Find out about implications on the local and provincial governments and what this means for retailers and real estate players. How will China stack up against other emerging markets in the next five years?

3:30 - 5:00 pm

Cities of the World Reception

Located in the Cities of the World Pavilion in the Central Hall, don't miss this opportunity to network and meet with public officials that have development opportunities.

3:30 - 5:00 pm student

Student Shopping Center Tour

ICSC Student Members are invited to attend a private tour of The Forum Shops at Caesars Palace. The Forum Shops, a Simon Property, is a past winner of ICSC's International Design & Development Awards. The property features more than 160 boutiques and shops as well as 13 restaurants and specialty food shops. The tour will be led by General Manager Mark Bell and his staff. Bus pick-up at Las Vegas Convention Center.

4:30 – 5:30 pm «CICSC EUROPE MATTERS

International Tracks

1. Europe - European Retail and Shopping Center Industry: Prospects and Challenges

The outlook for the European retail sector remains mixed, clouded by continuing Eurozone uncertainty which may be stabilizing but will nevertheless be slow to dissipate in the short term. But retailing is a dynamic industry and, as history has shown, it is one that has gone through some dramatic transformations, becoming even more dynamic in the process – and we have not seen the end yet. Retailers may have to rethink their business models in the future and adapt to changing market conditions. This is likely to have implications for the retail real estate sector over and above the current more immediate economic challenges of a volatile recovery and fragile consumer sentiment. How will these changes impact retailers' requirements for shop space in the future? Retail sector performances across Europe have remained deeply polarized over the past year, with premier locations attracting strong demand from luxury brands, but secondary pitches still struggling on the back of weak consumer sentiment, trading performance and rising vacancy. Where are the hot spots? The retail development sector has also continued to feel the cool wind of change as the supply of new retail stock in the form of shopping centers, retail parks, etc. has dried up to varying degrees across Europe, leaving developers and investors with a number of challenges. What are these challenges and how can they be resolved?

MODERATOR:



Mike Morrissey Managing Director International Council of Shopping Centers Europe London, UK PANELISTS:



Dr. Yvonne Court Partner, Cross Border Retail Services Cushman & Wakefield London, UK



Alexander Otto
Chair, ICSC European Advisory Board
CEO
ECE Projektmanagement
GmbH & Co. KG
Hamburg, Germany





2. Latin America/Caribbean - Overview of the Industry in Latin America and the Caribbean Region

In these times of increased global complexity and economic uncertainty, Latin America has maintained steady levels of economic growth and financial resilience, while attracting increased foreign investment, impressive tourism activity and progressing significantly towards poverty alleviation. As emerging economies gain relevance in shaping global affairs, the region is now fertile ground for innovative business and social development models involving public and private sectors, due largely to its wealth of natural resources, cultural heritage and human capital, with more than 150 million young Latin Americans between 15 and 29 years of age.

MODERATOR:



Jorge Lizan Staff Vice President, Business Development International Council of Shopping Centers New York, NY

PANELISTS:



Tim Gifford
Senior Vice President,
Capital Markets
CBRE
Miami, FL



Carlos Neuhaus President Ingenieria Corporativa Lima, Peru



Fernando de Peña Yver, cop Executive Vice President Mall Plaza Santiago, Chile



Mauricio Vaca CFO Cinepolis Morelia, Mexico

ASIA MATTERS

3. Asia/Pacific - Focus on Indonesia: Stability, Growth and Sustainability

All macro-economic indicators allude to Indonesia being the next "big thing" with the country as a whole still under-serviced by formal retail formats like shopping centers. How is this affected by the growth of the middle-class, consumer spending and tier-two cities? In this discussion we will decipher the politics, the economics and bureaucracy in Indonesia and discuss the challenges ahead, security, sustainable growth and political succession.

5:30 - 7:00 pm

International Reception

Gold Sponsor:



Wednesday, May 22

7:00 am - 2:00 pm Registration

8:00 am - 2:00 pm **Leasing Mall**

7:00 - 8:30 am

Meet the Trustees Breakfast



This is your opportunity to meet and discuss key industry issues with ICSC's Board of Trustees in an interactive, roundtable setting. This breakfast is open to paid full convention attendees. Pre-registration is required by March 29 at www.icsc.org/2013TBR. Your access pass will be mailed in advance.

Repositioning Underperforming Shopping Centers to Soar Again: Creating Visions & Strategies Ronald Altoon, FAIA, LEED AP

Ronald Altoon, FAIA, LEED AI BD+C, SCDP

Partner, Altoon Partners

REITs vs. Institutional Funds – A Tale of Two Capital Sources **Ken Bernstein**

President & CEO, Acadia Realty Trust

Navigating Your Career in Retail Real Estate

Jamie Bersani

Executive Vice President, Real Estate, Limited Brands

Whither the Supermarket Industry? Where is It Headed? Consolidation and Who Will Survive?

Dick Biagi

Owner, Biagi Real Estate Consulting

Real Estate Latin America Eduardo Bross

Chairman, Planigrupo

Mixed Use Urban Retail Development

John Bucksbaum, scsm CEO, Bucksbaum Retail Properties, LLC

Investing in Your Own Assets Via Redevelopment Michael Carroll

CEO, Brixmor Property Group

The Current Climate for Project Financing – Sunny or Stormy Days Ahead for Borrowers?

Karen Case

President, Commercial Real Estate, The PrivateBank

Navigating Your Real Estate Career as Retailers Go Global Holly Cohen

Senior Vice President, Global Real Estate & Construction, Claire's Accessories

Practical Sustainability

Thomas Connolly, scls, cop Vice President, Facilities Development, Walgreens

The State of Outlet Retail from a Retailer's Perspective

Vincent Corno

Senior Vice President – Real Estate, Saks Incorporated

Acquisitions: Off Market Deals vs. Traditional Marketed Deals. Which is Best Approach for Seller and Buyer?

Norris Eber, scsm, scls President, Abbell Associates, LLC Retail Development...There is a "World" of Ideas/Experiences on Property Maximization. What Works (Concepts, Uses, Mixes, Plans)...What Maximizes Where! Stanley Eichelbaum, scMD

President, Planning Developments Inc./Marketing Developments, Inc.

How to Advance Your Career Mary Lou Fiala

CEO, Loft Unlimited Consulting

Developing a Chain of Retail Stores in Enclosed Malls

Karen Flavelle

CEO & Chocolate Connoisseur, Purdys Chocolatier

Getting To and Through the Retailer Real Estate Committee – What Really Goes On? Seth Geldzahler

Vice President, Real Estate, Bed Bath & Beyond

Mall Redevelopment from a Tenant Perspective Carl Goertemoeller

Senior Vice President, Macy's, Inc.

Capital Markets: Real Estate – Merger and Acquisitions Michael Graziano

Managing Director, Goldman Sachs & Co.

Advancing Your Career –

With ICSC's Help Gordon "Skip" Greeby, P.E., SCDP

President, The Greeby Companies, Inc.

International Luxury
Department Store Trends

Tony Grossi President, Wittington Properties Limited

Neighborhood and Community Shopping Centers

David HenryVice Chairman, President & CEO,
Kimco Realty Corp.

Revitalizing B Malls That are Old and Tired

Gar Herring, scop President & CEO

The MG Herring Group

The Increasing Use of Mobile in Malls

Ken C. Hicks Chairman & CEO, Foot Locker, Inc.

Redeveloping Existing Shopping Centers Elizabeth Holland

CEO, Abbell Associates, LLC

How to Find Equity for Your Acquisition, Restructure or Ground-up Development Project

Brad Hutensky

Principal, Hutensky Capital Partners

Your Properties Aren't Your Most Important Assets; Your People Are! Develop Your Team

Adam Ifshin

President & CEO, DLC Management Corporation

Merchandising a Shopping Center from a Retailer's Perspective Elise Jaffe

Senior Vice President, Dress Barn

Repositioning Your Center: Lessons in Establishing a Brand

Judi Lapin

President, Lapin Consulting Group

Evaluating Risk David LaRue

President & CEO, Forest City Enterprises, Inc.

Globalization of Brands Lauralee Martin Chief Operating & Financial Officer,

Jones Lang LaSalle
Challenges and Opportunities in
Running a Private Real Estate Firm

Martin Mayer
President & CEO. Stirling Properties

Regional Mall Redevelopment – Focus on Developing a Strategy and Plan and Proforma. Then Focus on Execution of the Redevelopment.

Michael McCarty, scls Executive Vice President – Development Operation, Simon Property Group

A Board Member's Perspective of Investing in International Markets (i.e. Brazil, Canada, U.S. and Europe)

Robert A. Michaels President, RAM Capital

Going Solo – Transitioning from the Corporate World to Sole Proprietor Chuck Miller

President, Chuck Miller Development Company

How Volunteering Your Time with ICSC Can Leverage Your Performance and Enhance Your Opportunities

John Morrison, cop President & CEO, Primaris Retail Real Estate Investment Trust

What is to Become of the Non-Top Tier (B-/C) Malls?

Kathleen M. Nelson Managing Principal, Bay Hollow Associates

Developing a Talented Real Estate Team

Scott Nelson Senior Vice President

Senior Vice President Real Estate, Target The Best Way to Make Money in Development (and the 20 Best Ways to Make More of It)

Bruce D. Pomeroy, cop President, Evergreen Devco, Inc.

How to Make Money

Founding Principal, Alberta Development Partners

China Retail Investment 2013: Opportunities and Risk Seck Guan Pua

Vice Chairman & President, Perennial Real Estate Holdings, Pte. Ltd.

Capital Markets Update

Kieran Quinn

Managing Director, Guggenheim Commercial Real Estate

The Entertainment Component in Shopping Centers Alejandro Ramirez CEO, Cinepolis

Structuring Retail Real Estate Partnerships

Gary Rappaport, scmb, scsm, scls, scbp CEO, The Rappaport Companies

Structuring Retail Real Estate

Partnerships
John Reininga, scsm
President, Reininga Corporation

Do's and Don'ts of Presenting
Sites to Retailers

Valerie Richardson, scls Vice President, Real Estate, The Container Store

Going Solo – Transitioning from the Corporate World to Sole Proprietor Beverly A. Ricks, scls, scsm Principal, Retail Property Solutions.

Diversity – Why it Matters in Our Profession

Karen Roberts

Executive Vice President & President, Walmart Realty

Shopping Center Formats in Emerging Markets Michael Rodel

Chief Operating Officer, Rebosis Property Fund

Equity – The Cost to the Developer Mark Schurgin

President, Festival Companies

Structuring Real Estate

Partnerships Peter Schwartz

Senior Executive Vice President & General Counsel, Westfield

Trophy Assets: An Aspirational Approach that Sometimes Goes Against the Norm

Shahram Shamsaee Founder, M Squared Shopping Malls How Restaurants Evaluate Trade Areas and Sites

Suk Singh

Chief Development Officer, Darden

Differences in Shopping Center Business Between Canada and USA

Edward Sonshine

CEO, RioCan Real Estate Investment Trust

The Two Worlds of Retail Development: Aspirational and Commodity Centers Yaromir Steiner

CEO, Steiner + Associates

"The Movie Theater Evolution"; A Discussion on Changing Concepts Charles P. Stilley

President, Development, LOOK Cinemas

Bricks and Mortar vs. Online – How Are They Competitive and How Are They Complimentary? William Taubman

Chief Operating Officer, Taubman Company

Shoot for the Moon as a Professional lan Thomas, scpp

Chairman, Thomas Consultants Inc.

Expanding Your Shopping Center

Particle Abras de

Portfolio Abroad

Rene Tremblay
President, Taubman Asia Management
Ltd.

Retail Investment's Role in Portfolio Investment Strategy

Steven Vittorio

Jerry White

Managing Director, Prudential Real Estate Investors

Is Apple the Next Big Retail Store to Close? Does Simplification Lead to Commoditization?

Senior Retail Advisory, Colliers International

Public Real Estate Companies vs. Private Real Estate Companies – What's the Difference? Donald C. Wood

President & CEO, Federal Realty

Investment Trust

Neighborhood Grocery Centers –
How Does the Anchor Store
Influence/Dictate the Tenant Mix

and Impact Overall Value of the

Donald Wright

Center?

Senior Vice President Real Estate & Engineering, Safeway, Inc.

Diversity in Retail Real Estate – How to Get Going

David Zoba

Senior Vice President Global Real Estate. Gap Inc.

Marketplace Mall Education Hall

The Marketplace Mall Education Hall is the go to place for retail facility professionals to learn about the latest industry advancements. Don't miss this brand new feature of the Marketplace Mall@RECon.



PRSM Association is the leading Membership Association that empowers Retail Facilities Professionals to make informed Business Decisions by Delivering Best Practices, Education, Forums and Partnerships. To learn more visit www.prsm.com.

Sunday, May 19

3:00 pm Turning Your Roof from a Liability into an Asset

Find out how to move your roof portfolio from a liability to an asset. It all starts with a roof inspection and maintenance program. The best thing you can do for your roofing assets is to understand what you have and how to take care of it. Learn how to:

- easily implement a roof inspection and maintenance program
- use the data to mitigate risk use the data to maximize opportunity

PRESENTERS



Bill Pegnato CEO & Co-Founder Building Power, LLC Marina del Rey, CA



Maryella Pegnato President & Co-Founder Building Power, LLC Marina del Rey, CA

4:00 pm Is it Time for a Review of Your Facility?

Understand the value of having your facilities walked by a maintenance professional to determine the life span of your facility, budget/future costs, liability and the true value of preventative maintenance. An indepth review of your facilities can save time, money and energy in the immediate and future. Now is a great time to take advantage of vendors' knowledge and expertise to plan costs and repairs for the year.

PRESENTER:



Chris Guidry

Vice President of Maintenance & Construction Services Calico Building Services, Inc.

Monday, May 20

10:00 am Paving Maintenance – Sustainable Product Technology and Best Practice Application Techniques

Participants will learn how to specify material standards while considering innovative sustainable product technology alternatives. In addition, best practice recommendations for project planning and application methods will be addressed.

PRESENTERS:



John Kemp Executive Vice President, Business Development Oldcastle Atlanta, GA



Doug Zacharias, LEED AP, CDT Executive Vice President, National Accounts Oldcastle Atlanta. GA

11:00 am Turning Your Roof from a Liability into an Asset

See description May 19 at 3:00 pm.

2:00 pm Small Steps to Zero Waste

This session goes over ways to streamline your waste management including the first steps to a zero waste program and ways to prioritize your retail store waste stream. Keeping updated and educated is vital to a zero waste program.

PRESENTER:



Tonya Martin Senior National Account Manager RockTenn Recycling & Waste Solutions Montrose. CO

3:00 pm Creating the Ideal Floor Care Program

When creating an ideal floor care program, it is essential to design your program according to your brand needs. In this session, attendees will learn what key elements to consider when evaluating or designing their ideal floor care programs to support their specific brand. The expectations for program implementation will be discussed, as well as score carding to measure and ensure quality results.

PRESENTER:



Steve Seidel
Senior Business Advisor
NEST International
Gloucester City, NJ

4:00 pm Key Updates in Sustainable Retail Lighting Applications

Learn about the latest in lighting from PRSM Association's Joshua Witte. From trends in retail lighting to new technology and legislation that impact your retail store, this session will update you on important lighting applications.

Trends in retail lighting
 Newest LED technologies and their retail impact
 Legislative/compliance updates

PRESENTER:



Joshua Witte, RFMP
Director, Industry Programs
Professional Retail Store Maintenance Association
Dallas, TX

Tuesday, May 21

10:00 am Turning Your Roof from a Liability into an Asset

See description May 19 at 3:00 pm.

11:00 am Small Steps to Zero Waste

See description May 20 at 2:00 pm.

2:00 pm Paving Maintenance – Sustainable Product

Technology and Best Practice Application Techniques

See description May 20 at 10:00 am.

3:00 pm Is it Time for a Review of Your Facility?

See description May 19 at 4:00 pm.

4:00 pm Key Updates in Sustainable Retail Lighting Applications

See description May 20 at 4:00 pm.

#iTechLounge



Follow @ICSC_RECon on Twitter and tweet using the hashtag #RECon13 for the latest news and updates.

12:00 noon App Support: Useful Apps for #CRE

COHN

COHN

4:00 pm The Changing Face of Facebook and What It

Means for Marketing

RECon Advisory Committee



Scott Carr, SCLS, SCSM
Executive Vice President –
Chief Investment Officer
Inland Real Estate Corporation
Oak Brook, IL



James Chung Partner Terranomics Retail Services San Jose, CA



Jordan Claffey, cLs
Eastern Division Next
Generation Chair
Vice President of Leasing
Thor Equities
New York, NY



Holly Cohen ICSC Trustee Senior Vice President, Global Real Estate and Construction Claire's Accessories Pembroke Pines, FL



John M. Crossman President Crossman & Company Orlando, FL



Angela Herith-Sweeney, scmd Vice President, Corporate Marketing & Communications The Peterson Companies Fairfax, VA



Elise Jaffe ICSC Past Trustee Senior Vice President Dress Barn Suffern, NY



Adam Moschin Illinois Next Generation Chair Vice President, Leasing Tucker Development Corp. Highland Park, IL



Jeffrey H. Newman, Esq. Senior Partner & Chair of the Real Estate Department Sills Cummis & Gross P.C. Newark, NJ



Valerie Richardson, scls ICSC Past Trustee Vice President – Real Estate The Container Store Coppell, TX



David Sobelman
Executive Vice President
Calkain Companies
Tampa, FL



Andrew T. Stein, cls Illinois Operations Chair Principal Clark Street Development Chicago, IL



Marc E. Strauss
First Vice President, Investment
Marcus & Millichap
Fort Lauderdale, FL



Edward Williams, scsm
Canadian Division Government
Relations Chair
Director, Operational Project
Planning
Ivanhoé Cambridge Inc.
Vancouver, BC

Exhibition, Sponsorship and Advertising Opportunities

Developers, Retailers, Financial Institutions

Leasing Mall

This extraordinary deal making opportunity features 800 of the world's leading developers, retailers, brokers and financial institutions who come together once a year to meet, greet and conduct a year's worth of business in just 3 days. Exhibit space in the Leasing Mall is \$9.25 per square foot for Members (\$26 per square foot for Non-Members) and includes four staff badges (exhibit only) with the purchase of each 10' x 10' booth. Space is limited, so apply today!

Cities, Municipalities, Economic Development Agencies, Non-Profit Authorities

Cities of the World Pavilion

The Cities of the World Pavilion is a turn-key solution for cities and municipalities who want to have a leasing exhibit that is more cost-effective than designing and building their own booth. The Cities of the World Pavilion will feature 100 exhibit spaces under a unified branded Pavilion as part of the Leasing Mall that is exclusively for use by cities, municipalities, economic development agencies and non-profit development authorities. Cities of the World Pavilion packages cost \$1,100.

Cities of the World Showcase

Whether you are looking to drive additional traffic to your booth in the Leasing Mall or if you just want to make sure that you have a presence at RECon, the Cities of the World Showcase can help you achieve your goal. The Cities of the World Showcase is located in the Grand Lobby of the Convention Center, which is a prominent high-traffic area. This is a great opportunity to put your city in front of 30,000+ shopping center industry professionals through a graphic rendering and your marketing literature. Graphic production and set-up will be handled by ICSC. The cost to exhibit in the Cities of the World Showcase is \$450. Contact Suzanne Tanguay +1 646 728 3475 or stanguay@icsc.org for more information on exhibiting in the Cities of the World Pavilion and Showcase.

Sponsorship Packages

Build brand awareness with the numerous sponsorship opportunities designed to meet your marketing goals. With over 30,000 of the world's most successful retailers and shopping center developers in attendance, it is hard to stand out in the crowd. Let the RECon account management team provide you with a wide range of advertising and sponsorship opportunities sure to provide maximum exposure for your company's brand.

Advertising Opportunities

Increase your company's exposure even more by advertising in the RECon At-Door Directory, *Shopping Centers Today, Value Retail News* and RECon News, a publication of *Shopping Centers Today*. For more information contact your account manager today.

Product and Service Providers

Marketplace Mall@RECon

The Marketplace Mall@RECon is the exclusive destination for product suppliers and service companies. Whether you provide shopping center signage, lighting equipment, shopping carts, green technology, kiosks or social media solutions, you'll want to be sure you exhibit at Marketplace Mall@RECon. Located in the North Hall of the Convention Center, Marketplace Mall@RECon will be a high-traffic destination to showcase your product or service to over 30,000 shopping center professionals. Marketplace Mall@RECon is also home to the #iTechLounge, Green Zone, Specialty Leasing Showcase and Marketplace Mall Education Hall. Brand new in 2013, the Education Hall is hosted by Professional Retail Store Maintenance Association (PRSM). They will provide 30 minute power sessions on topics like HVAC, lighting, doors, paving, sustainability, and much more. The Marketplace Mall Education Hall will be the destination for retail facility professionals to learn about the latest industry advances and networking.

Marketplace Mall@RECon will be open Sunday, May 19 – Tuesday, May 21. Sunday is a non-compete day with the Leasing Mall. Registration will also be located in Marketplace Mall@RECon ensuring that every RECon attendee will have the opportunity to see what's on display. To help drive traffic to your exhibit, you will receive ten complimentary exhibit hall passes that will allow your customers to attend Marketplace Mall@RECon free of charge.

Booth prices in the Marketplace Mall@RECon are \$2,795 for Members (\$3,999.99 for Non-Members) for a 10' x 10' booth.

Architects, Designers, Developers, Shopping Center Owners

Design Trends Exhibit

Prominently located in high-traffic areas throughout the Convention Center, the Design Trends Exhibit is an ideal way to showcase your latest concept.



For more information on exhibition, sponsorship and advertising opportunities, contact **Rita Malek** at **+1 646 728 3539** or **rmalek@icsc.org**.

Registration Information



Best Value Package:

For the *Best Value* choose the RECon + Digital Recordings Package when you register for RECon. The *Best Value Package* not only includes your Convention registration, but you will also enjoy unlimited, 24/7 access to the *New ICSC Digital Knowledge Center* and experience up to 25 hours of audio recorded LIVE at RECon – all synchronized to presenters' PowerPoint presentations, downloaded MP3s and presenter handouts.

SAVE over \$300 when you register for the Best Value Package.

Best Value Registration Fees:

Regular Registration Fees:

	ADVANCE	ON-SITE		ADVANCE	ON-SITE
Member*:	\$625	\$775	Member*:	\$530	\$680
Non-Member:	\$1,175	\$1,485	Non-Member:	\$1,080	\$1,390

Digital Recordings Only: (purchased without RECon registration)

Member*: \$450 Non-Member: \$990

Student Member**: \$50 Advance/On-Site

RECon Registration Fee Includes:

Access to the Full Convention Program inclusive of two lunches, receptions, educational sessions and admission to the Leasing Mall and Marketplace Mall.

RECon Academy:

Separate registration fee required. Qualifies for Certification Credit. **Member***: \$50 per class | **Non-Member**: \$100 per class

Become a member and save on the registration fee. For more information, visit www.icsc.org or call +1 646 728 3800.

*To qualify for the member rate, each registrant must be an ICSC member. A company membership does not entitle every employee of that company to register at the member rate.

Registration Deadlines

March 29, 2013

Register and submit a photo by deadline to receive your in badge in the mail. No badges will be mailed without a photo. Registrants who pay the member rate must be a member in good standing on March 29 to retain that rate and receive a badge in the mail.

April 30, 2013

Deadline to pre-register before arriving in Las Vegas. Advance registrations will not be accepted after this date.

May 18, 2013

Registrations will be accepted on-site in Las Vegas.



How To Register

Online: www.icscrecon.org | Fax: +1 732 694 1800

Mail: International Council of Shopping Centers

P.O. Box 26958

New York, NY 10087-6958, USA

Transfers/Cancellations

If you are unable to attend RECon, you may transfer your registration (member to non-member transfer requires higher registration fee be paid). After badges are mailed, the original registrant's badge must be returned at time of transfer. You may cancel your registration up to March 29, 2013 and receive a refund. All cancellations will be subject to a \$25 fee and must be received by ICSC in writing. No refunds will be issued after March 29, 2013.

All attendees and exhibitors are required to have an ICSC-issued color photo badge for access to the Convention. To submit a photo, visit www.icsc.org/photo_instr.html

Discounts for Hotel and Travel

Headquarters Hotel – Las Vegas Hotel & Casino: Book at the Las Vegas Hotel & Casino, adjacent to the Convention Center and RECon's headquarters hotel, by February 28, 2013 and receive the early bird rate of just \$129/night on peak nights.

Early Bird Hotel Rates Expire Soon: Several hotels are offering early bird rates this year, and many are set to expire soon. Although ICSC Housing will still offer deep discounts, why wait to pay more?

ICSC Blocks Selling Out: Some hotels and popular dates are sold out and others are getting close. The best selection is available now with no fees if you cancel prior to 2 weeks before your arrival date.

Group Hotel Bookings: Hold blocks of rooms for your company with just one phone call and enjoy discounted rates with no contracts or costly guarantees.

ICSC \$avings - Deals on Dining, Entertainment & More: Discounts available for group bookings help cut the cost of entertaining your clients in Las Vegas. Individual discounts also available for dining, leisure activities, transportation and more.

For more information visit www.icscrecon.org and click on the Hotel/Travel link. For personal service, contact the ICSC Travel Desk at DePrez Travel during office hours: Monday – Friday, 8:00 am – 5:30 pm EST toll free in the U.S. and Canada at +1 888 427 2885, internationally at +1 585 442 8900, or by email icsctravel@depreztravel.com.

For complete program, registration, exhibition information and forms, visit **www.icscrecon.org**

^{**}Registrants must be ICSC student members to qualify for the student rate.

